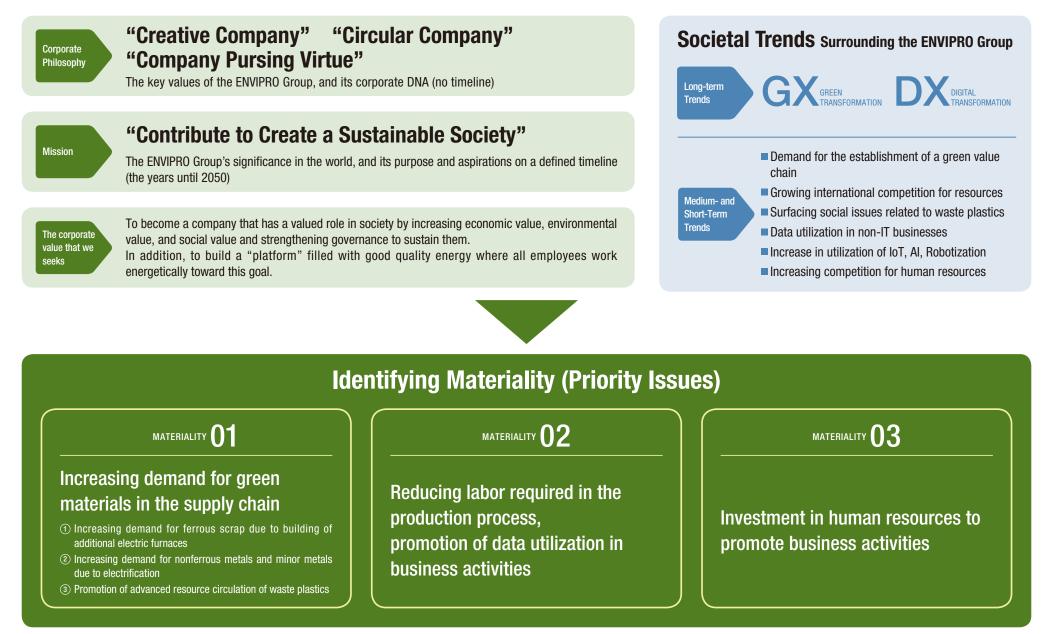
Identifying Materiality Items (Priority Issues) to Realize our Mission



The Value Creation Process Mission Statement Contribute to Create a Sustainable Society Make a Circle of Joy Your Partner in Circular Economy The ENVIPRO Group's significance in the world, and its purpose and aspirations until 2050 **Business Model** Materiality (Priority Issues) Value Provided Increasing demand for green Sustainability Strategy Targets **Strategy Concept** materials in the supply chain (Fiscal years ending June 2023 through 2027) Challenging ourselves to resolve issues toward realizing a Reducing labor required in the Social value "decarbonized society." a "circular economy society." production process, promotion of data and a "distributed society" utilization in business activities **Financial Capital** ⊳P7 Environmental value Economic value Investment in human resources to ¥75 billion Net sales **Business Concept** P6 promote business activities E ¥5 billion Ordinary profit Realization of concrete examples of a circular economy Natural Environment 13% ROE Helping to create a (Targets for fiscal year ending June 2027) Strengths of the ENVIPRO Group Inputs decarbonized society (Year ended June 2022) Corporate culture Technological capabilities **Manufacturing Capital** Instill of the corporate philosophy Unparalleled technical capabilities **Financial Capital** ¥20 billion Investment Trading capabilities Logistics capabilities ¥28.9 billion Total assets Local Community Global sales force Getting things where they are needed LIB recycling business 54.6% Contributing to the Equity ratio Inventiveness Sales capability Introduction of local community A sales force that operates systematically From idea to strategy **Λ**.... new technology through our business Manufacturing Capital **Collection capability** Productive capacity Promotion of DX Safe and efficient production Collection that is diligent and flexible 15 Group companies Environmental ⊳P35 10 improvement Domestic plants **Business Partners** Circular DP12 14 • M&A Etc. Shipping ports Helping suppliers manage 4 Overseas locations Resource Circulatior Intellectual Capital decarbonization Ð Capital investment ¥1.6 billion Li-ion Business through safe and New technology development secure recycling (4 **Global Trading** Lithium-ion Battery Intellectual Capital Laboratory expansion Business Recycling Business Employees 12 6 Patents held Providing an **Human Capital** environment where **Human Capital** NE? diverse human 1...... ▶P37 Development of ဂိုက်ချိ resources can work Employees (consolidated) 498 ဂိုက်ခို 100 business promoters Environmental with vigor and Management Business for Peopl enthusiasm Promotion of diversity P39 **Natural Capital** Shareholders and Resource recovery rate 94.4% **Natural Capital** Growth platform Management platform [DP42] Investors Ľ Electric power from renewable sources **97.3**% Enhancing shareholder RE100 by 2030 DP32 DØ Reduction in CO₂ emissions 62.4% Image for the organization: returns through ▷P37 Carbon neutral by 2050 sustainable growth **Corporate Philosophy** The key values of the ENVIPRO Group, and its corporate DNA (no timeline)